Results of FY2014

May 25, 2015

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Contents

Results of FY2014			Progress of the 12th Medium-term Bus	siness Plai	n
			Progress of the 12 th Medium-term Business Plan		
Results of FY2014 –Nonconsolidated	•••••	1	Projected performance in FY2	:015	
Results of FY2014 -Consolidated		2	Projected performance in FY2015		
Not interest income and loop vote		3	Reference		
Net interest income and loan rate		J	 Overview of the 12th Medium-term Business Plan 		
Loan rate for Retail Banking		4	Loans (term-end balance)		
Loans (average balance)		5	Loans - Loans by industries		
,			Initiatives for Corporate BankingGlobal network		
Initiatives for Corporate Banking		6	Improvement of productivity - BPR		
Initiatives for Retail Banking		7	Allocation of risk capital		
Deposits		8	Loans		
Customer assets and fee incomes		9	Deposits		
Securities		10	 Profit levels and improvement of productivity 		
			● Region-based Relationship Banking		
Credit-related costs		11	Shareholder return		
Risk-management loans		12	- Share buybacks, Trends in EPS/BPS		
Expenses and active investments		13	Group companies		
·			Shizugin TM Securities Co., Ltd.		
Capital adequacy ratio		14	● Economic scale of Shizuoka Prefecture		
Shareholder return		15	 Economy in Shizuoka Prefecture and current state 		



Results of FY2014 -Nonconsolidated

		YoY o	change
Nonconsolidated (JPY bn, %)	FY2014	Increase/ Decrease	Rate of change
Ordinary revenue	175.4	-10.7	-5.7
Gross operating profit	144.5	-0.0	-0.0
Net interest income Fees and commissions Trading income Other operating profit [Bond-related income such as JGBs]	114.7 15.6 0.6 13.5 13.1	-11.5 +0.8 +0.1 +10.6 +11.2	-9.1 +5.5 +19.6 +361.3 +578.0
Expenses (-)	81.5	+1.8	+2.2
Actual net operating profit *	63.0	-1.8	-2.8
General transfer to loan loss reserves (-)	_	_	_
Net operating profit	63.0	-1.8	-2.8
Special profit and loss	4.1	+1.7	+66.5
Bad debt written-off (-) Gain on reversals from loan loss reserves Gain (loss) on stocks	0.5 0.1 5.3	-0.4 -0.4 +2.5	-45.8 -86.1 +91.1
Ordinary profit	67.1	-0.1	-0.2
Extraordinary profit and loss	-0.9	-0.1	-14.5
Net income before taxes	66.1	-0.3	-0.4
Corporate taxes (-)	23.6	-0.1	-0.3
Net income	42.6	-0.2	-0.4

Ordinary revenue -JPY 10.7bn YoY (First decrease in 2 periods)

 Ordinary revenue declined JPY 10.7bn year on year to JPY 175.4bn, mainly due to declines in interest income (-JPY 10.8bn) and gain on sale of JGBs (-JPY 4.3bn), although increased gain on sale of stocks (+JPY 2.5bn).

Gross operating profit -JPY 0.0bn YoY (Continued decrease in 5 periods)

 Although increased in other operating profit (+JPY 10.6bn) and fees and commissions (+JPY 0.8bn), gross operating profit was broadly flat year on year to JPY 144.5bn due to a drop in net interest income (-JPY 11.5bn), which was mainly due to an decrease in gains on cancellation of investment trusts.

Net operating profit -JPY 1.8bn YoY (Continued decrease in 2 periods)

 Net operating profit declined JPY 1.8bn year on year to JPY 63.0bn, mainly due to an increase in expenses (+JPY 1.8bn).

Ordinary profit -JPY 0.1bn YoY (First decrease in 6 periods)

• Ordinary profit declined JPY 0.1bn year on year to JPY 67.1bn, due to declines in net operating profit and gain on reversals from loan loss reserves (-JPY 0.4bn), although reflecting an improvement in gain (loss) on stocks (+ JPY 2.5bn).

Net income -JPY 0.2bn YoY (First decrease in 3 periods)

 Although a special corporation tax for reconstruction abolished, net income declined JPY 0.2bn to JPY 42.6bn, due to a break of deferred tax assets by lowering the effective corporate tax rate.

^{*} Actual NOP=NOP + General transfer to loan loss reserves

Results of FY2014 -Consolidated

- Ordinary profit rose JPY 0.4bn YoY to JPY 75.1bn Recorded High
- •Shizugin TM Securities Co., LTD. (securities subsidiary) contributed highly to group business performance and consolidated revenue built on solid growth (Shizugin TM Securities Co., LTD : Ordinary profit in FY2014 : JPY 4.0bn, +0.6bn YoY)

		YoY change		
Consolidated (JPY bn, %)	FY2014	Increase/ Decrease	Rate of change	Contents
Ordinary revenue	211.6	-9.3	-4.2	First decrease in 2 periods Mainly due to decrease in interest income and gain on sale of JGBs.
Ordinary profit	75.1	+0.4	+0.6	Continued increase in 6 periods [Recorded High] Due to increase in gain on sale of stocks and decrease in loss on sale of JGBs.
Net income (Excluding gains on negative goodwill)	49.9 (47.6)	+3.2 (+0.9)	+6.9 (+2.1)	First increase in 2 periods Contribution amount of increase in ownership ratio: JPY2.3bn
Comprehensive income	137.6	+90.4	+191.3	First increase in 2 periods Due to increase in valuation difference on

Consolidated / Nonconsolidated ratio

Consolidated / Nonconsolidated ratio rose due to group business performance.

	FY 2014	YOY change Increase/Decrease
Ordinary profit	1.11times	+0.00times
Net income (Excluding gains on negative goodwill)	1.17times (1.12times)	+0.08times (+0.03times)

Group Companies

marketable securities.

FY2014

[Total ordinary profit of consolidated subsidiaries] (JPYbn) 9 7.9 7.6 8 6.6 7 6 5.1 5.1 5 4 FY2013

FY2012

FY2010

FY2011

[Increase in ownership ratio]

Raised the ownership ratio of 6 consolidated subsidiaries, such as Shizugin Lease Co., Ltd., to 100% in April 2014 in order to expand consolidated net income and closely tie up consolidated subsidiaries. We currently have full controlled ownership in 11 subsidiaries excluding Shizuoka Capital Co., Ltd.

Gains on negative goodwill

Booking gains on negative goodwill, JPY 2.3bn in FY2014

Increase in consolidated net income

Positive impact of roughly JPY 2.4bn per year (based on FY2014 results)

Increase in consolidated/nonconsolidated ratio

Increase by roughly 0.06x due to rise in consolidated net income (based on FY2014 results)

Net interest income and loan rate

- Net interest income of FY2014: JPY 114.7bn (-JPY 11.5bn YoY)
- The interest on loans is about to increase, due to high-rate customer loan volume

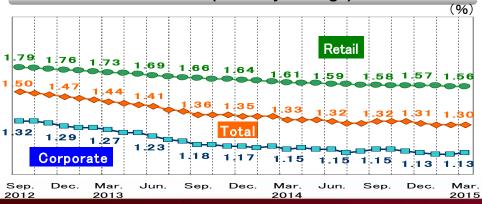
Break down of net interest income

(JPY bn)	FY2013	FY2014	Increase/ Decrease
Total	126.2	114.7	-11.5
Domestic operations	113.9	104.2	-9.7
Of which, Interest on loans	89.6	86.3	-3.3
Interest and dividends on securities	27.9	21.2	-6.7
Interest on deposits (-)	4.0	3.9	-0.1
Overseas operations	12.3	10.5	-1.8
Of which, Interest on loans	3.9	5.5	+1.6
Interest and dividends on securities	10.8	7.3	-3.5

[Ref.]

G	ains and losses on JGBs	1.9	13.1	+11.2
	Gain on sale of JGBs	19.0	14.6	-4.4
	Loss on sale of JGBs(-)	17.0	1.5	-15.5

Loan rates(monthly average)



 Loan rate
 1.36
 1.29
 -0.07

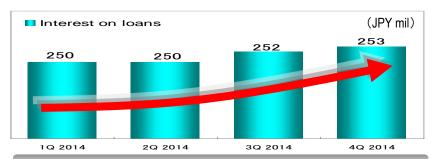
 Deposit rate
 0.05
 0.04
 -0.01

 Yield on securities
 1.74
 1.35
 -0.39

(Oversea Operations)

Spread between investments and	0.93	0.62	-0.31
Procurements			

Interest on loans per day (Quarterly period)



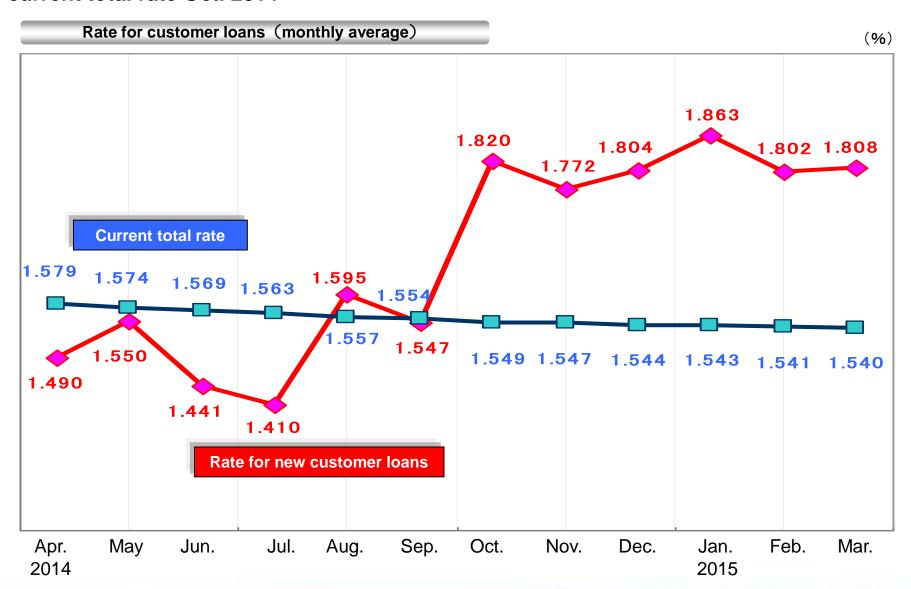
Portfolio of yen denominated loans as end of Mar. 2015

 Increase 1.0% in short-term interest rate will result in increase JPY20.0bn in net interest income

		Average		Average	
	(JPY bn,%)	balance	Share	interest rate	
Loa	ns	6,704.5	100.0	1.30	
	Of which floating rate	5,178.6	77.2	1.30	
	Of which fixed rate	1,525.9	22.8	1.32	

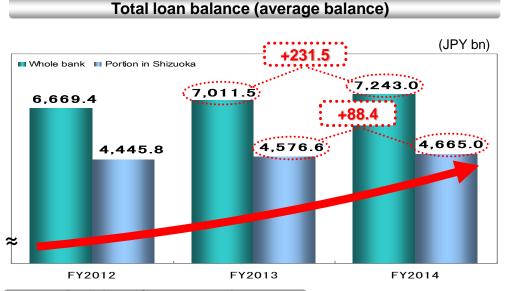
Loan rate for Retail Banking

•Rate for customer loans is about to go up, since rate for new customer loans exceeded current total rate Oct. 2014



Loans (average balance)

•Total loan balance (average balance) of FY2014: JPY 7,243.0bn, up JPY 231.5bn (+3.3%) YoY



	Average balance	YoY change	Annual growth rate
Total loan balance	7,243.0bn	+231.5bn	+3.3%
SMEs loan balance	2,718.9bn	-7.3bn	-0.3%
Retail loan balance	2,543.4bn	+142.6bn	+5.9%
Large and Medium size enterprises	1,531.3bn	+65.4bn	+4.5%

Breakdown of year-on-year change in total loan balance (average balance)

SMEs loan balance (average balance)

2,047.3

FY2013

-38.5

2,718.9

FY2014

Portion in Shizuoka

2,726.2

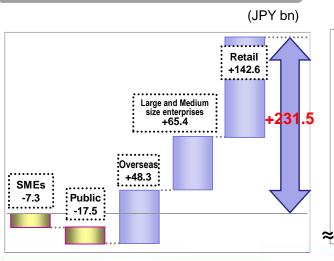
Whole bank

2,050.1

FY2012

2.678.0

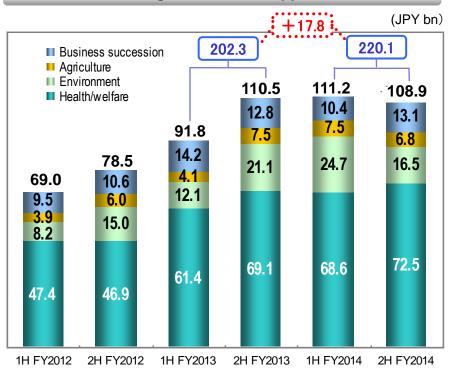
Retail loan balance (average balance) (JPY bn) Xincluding apartment loans ■ Wholebank ■ Portion in Shizuoka 2,543.4 2,400.8 2,301.6 +89.6 1,937.1 1,873.6



Initiatives for Corporate Banking

- Posted specialized human resources on growing fields, such as health/welfare
- Active support for customer's oversea expansion boosted loan in foreign currency to JPY 548.9bn, up JPY 125.0bn YoY

Loans for growth and untapped fields



Measures to support new business creation

"Shizugin Entrepreneur Awards" 20 winners out of a total of 435 applicants received prizes in the past 3 rounds

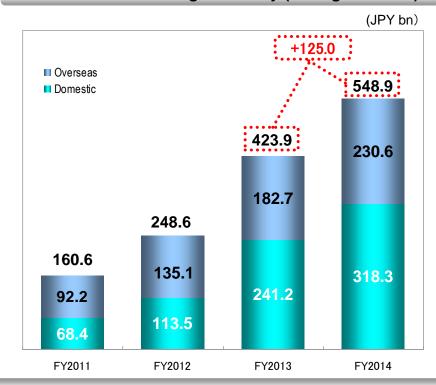
The 3rd was held in FY2014

Establish the new honors of "Woman entrepreneur award" and "Rookie award" In addition to the honors of "The highest award" and "Award for excellent work"

⇒ Fully utilize the Group's capabilities, such as sales channel development and consulting services, to actively support business growth of all the applicants

Lorn and Investment for 14 winners (of 1st and 2nd round) Lorn:18cases/JPY222mil Investment:3cases/JPY44mil

Loan balance in foreign currency (average balance)



Initiatives for business turn-around

Original loan schemes aimed at customers working to turn around their businesses

 Provide operating funding to clients that are working closely with Shizuoka Bank to improve management and turn around their businesses

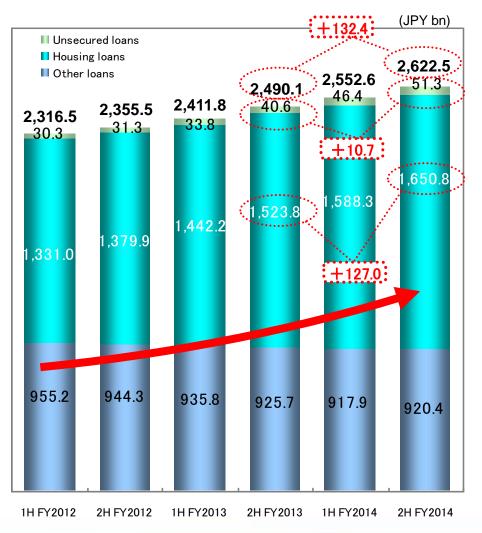
Business Support Fund:100cases/JPY2,691mil Business turn-around Fund:218cases/JPY6,835mil

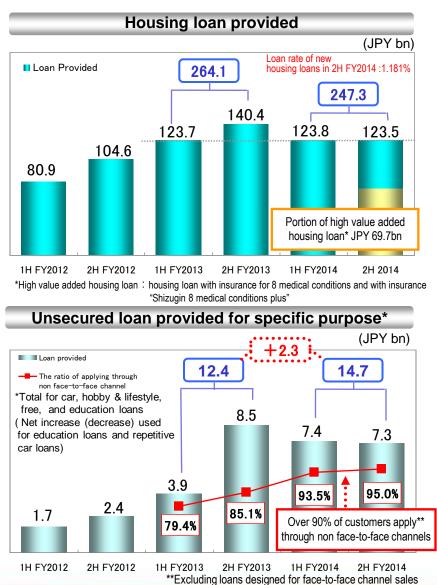
Total: 318cases/JPY9,526mil (cumulative amount)

Initiatives for Retail Banking

- Customer loan balance (term-end balance of FY2014) increased to JPY 2,622.5bn, mainly due to an increase in housing loans
- Though having effect of rise in consumption tax, maintained upward trend of loan balance by making reasonable amount of both housing loans and unsecured loans

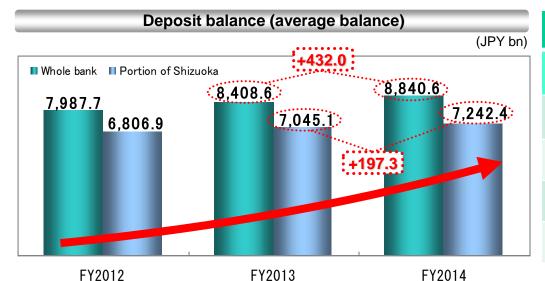






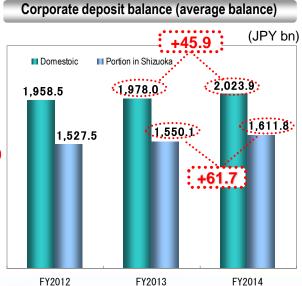
Deposits

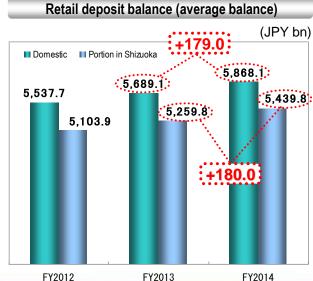
- Deposit balance (average balance) of FY2014: JPY 8,840.6bn, up JPY 432.0bn(+5.1%) YoY
- Loan-Deposit ratio (excluding NCD):86.8%, remained high



	Average balance	YoY change	Annual growth rate
Total deposit balance	8,840.6bn	+432.0bn	+5.1%
Deposit balance in Shizuoka	7,242.4bn	+197.3bn	+2.8%
Corporate deposit balance	2,023.9bn	+45.9bn	+2.3%
Retail deposit balance	5,868.1bn	+179.0bn	+3.1%
Portion in Internet branch	383.3bn	+80.9bn	+26.8%

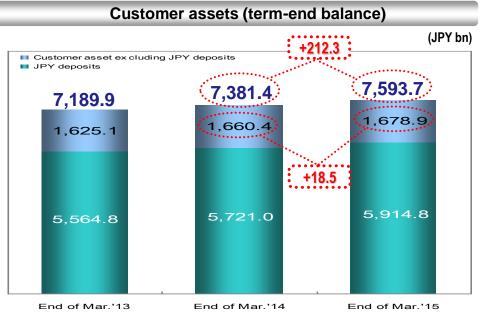
Breakdown of year-on-year changes in deposits balance (average balance) (JPY bn) Retail +179.0 Offshore: +150.8 +432.0Corporate +45.9 Overseas **Excluding NCD** +73.3 +66.6 Public -17.0





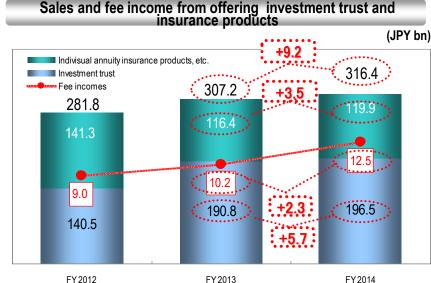
Customer assets and fee incomes

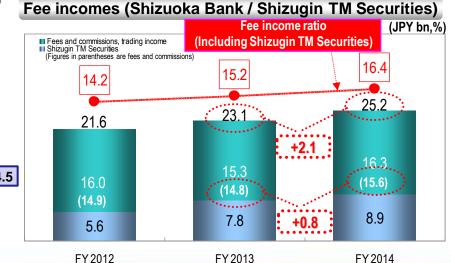
- •Customer assets (including the balance of Shizugin TM Securities) was JPY 7,593.7bn (+JPY 212.3bn from the end of March 2014), of which balance of customer asset excluding JPY deposits was JPY 1,678.9bn (+JPY18.5bn)
- •Sales of investment trusts and insurance balanced increase by assets / sales / fees



End of Mar.'13 End of Mar.'14 End of Mar.'15 (JPY bn)

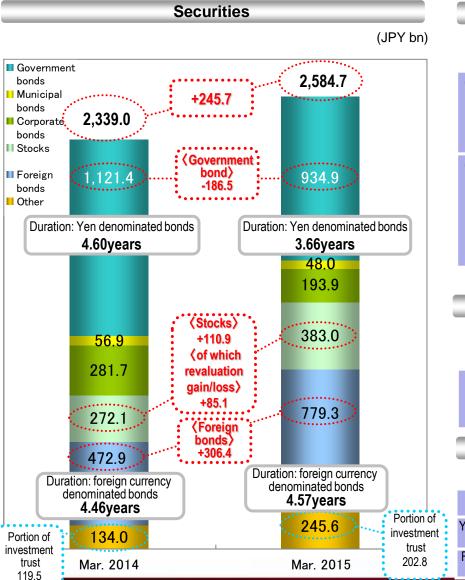
			(JE I DII)	
Customer asset excluding JPY deposits	End of Mar. '14	End of Mar. '15	Increase /decrease	
Individual annuity insurance	949.3	951.8	+2.5	
Public bonds	215.9	134.4	-81.5	
Investment trusts	15.1	20.3	+5.2	
Foreign currency deposits	29.9	28.8	434.6 -1.1	+8
Shizugin TM Securities (Portion of Investment trust)	450.2 (335.0)	543,6 (414.3).	±93,4 (+79.3)	
Total	1,660.4	1,678.9	+18.5	





Securities

- Total balance of securities (term-end balance): JPY2,584.7bn (+JPY 245.7bn from the end of March 2014) Gains and losses from the revaluation of securities: JPY285.5bn (+JPY 104.9bn from the end of March 2014)
- •Secured JPY 13.1bn capital gains from timely trade of JGBs, keeping up with the market trend



	Gains and losses on securities				
	(JPY bn)	FY2013	FY2014	Increase/ Decrease	
G	ains and losses on JGBs	1.9	13.1	+11.2	
	Gain on sale of JGBs	19.0	14.6	-4.4	
	Loss on sale of JGBs (-)	17.0	1.5	-15.5	
G	ains and losses on stocks	2.8	5.3	+2.5	
	Gain on sale of stocks	2.8	5.3	+2.5	
In	terest and dividends on securities	38.7	28.4	-10.3	
	Gain on cancellation of investment trusts, etc	12.5	7.3	-5.2	

Gains and losses from the revaluation of securities					
(JPY bn)	End of Mar. 2014	End of Mar. 2015	Increase/ Decrease		
Gains and losses from the revaluation of securities	180.6	285.5	+104.9		
Stocks	153.7	238.8	+85.1		

[Ref] Break-even level of revaluation gains or losses / 10RPV

[ivei.] Di	[Net.] Dieak-even level of revaluation gains of losses / Tobi v					
	Levels at which reval	TOPIX10P/10BPV				
Stocks	Nikkei stock average	JPY 5,738	JPY2.32bn			
Yen-denominated bonds	5-year JGB	0.34%	JPY4.32bn			
Foreign-currency bonds	10-year US Treasury Note	2.30%	JPY3.82bn			

Credit-related costs

- Credit-related costs in FY2014: JPY 0.4bn, Credit-related cost rate: 0.006%
- Credit-related costs subsequently remained at low levels

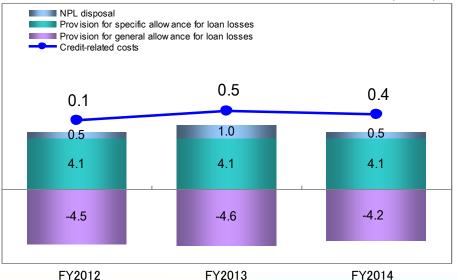
Breakdown of credit-related costs				
(JPY bn)	FY2013	FY2014	YoY change	
NPL disposal (1)	1.0	0.5	-0.5	
Gain on reversals from loan loss reserves* (2)	0.5	0.1	-0.4	
Provision for general allowance for loan losses	-4.6	-4.2	+0.4	
Provision for specific allowance for loan losses	4.1	4.1	: +0.0	
Total (1)-(2)	0.5	0.4	-0.0	

	(JPY bn)	
Changes in credit rating, etc	7.9	
Decrease in the value of collaterals	0.5	
Upgrade of credit rating, decrease in loan and credit balances by foreclosure ,etc	-4.3	
Total	4.1	

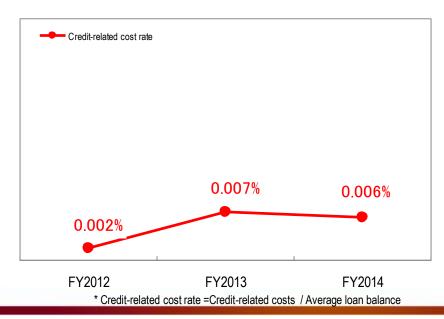
*Gain on reversals from loan loss reserves is the net amount for provision for general allowance for loan losses and provision for specific allowance for loan losses

Credit-related costs

(JPY bn)

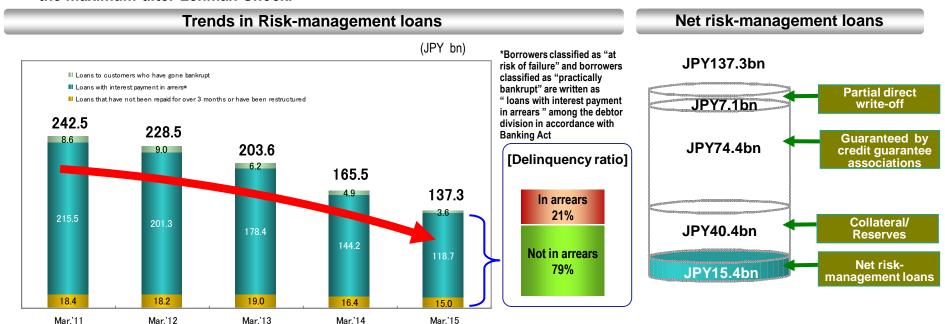


Credit-related cost rate



Risk-management loans

- Total risk-management loans: JPY 137.3bn (-JPY 28.2bn YoY, the ratio of risk-management loans: 1.85%)
- Net risk-management loans: JPY 15.4bn (-JPY 3.8bn YoY, the ratio of net risk-management loans: 0.20%)
 Properly controlled our asset quality, and the balance of risk-management loans peaked out from JPY 242.5bn, the maximum after Lehman Shock.



NPL removal from the balance sheet

(IDV ha)	FY2013	FY2014		[Breakdown of JPY 51.1bn	JPY bn)
(JPY bn) New recognition of NPLs	+33.5	+27.2		Collected from borrower/ set off against deposit account	6.5
Removal from the balance sheet (NPL to borrowers classified	-71.6	-55.4		Collateral disposal/ subrogated to guarantor	18.2
as "at risk of failure" or riskier categories)	(-63.2)	(-51.1))·•	Reclassified to better categories	19.7
Risk-management loans	165.5	137.3	<u> </u>	Loans sold-off	5.9
		**************************************	ľ	Direct write-off of loans	0.8

The ratio of risk-management loans



Expenses and active investments

- Expenses in FY2014: JPY81.5bn (+JPY 1.8bn YoY, effect of rise in consumption tax: +JPY 0.8bn,
 -JPY 2.0bn against our plan)
- •OHR in FY2014 (Nonconsolidated): 56.4% (+1.2 percentage points YoY)

Expenses and OHR (annual basis) (JPYbn,%) Tax Non-personnel expenses 56.4 55.2 Personnel expenses **→** OHR 79.7 78.7 3.8 41.6 42.3 +0.5 34.1 32.6 34.1 FY2012 FY2013 FY2014

Active investments in 12th Medium-term Business Plan

System-related	Approx. JPY 30bn
Construction of branches and new HQ	Approx. JPY 25bn
New businesses	Approx. JPY 45bn
Total	Approx. JPY 100bn

Started the operation of new SHIZUGIN Headquarter Tower (since Jan. 2015)



[SHIZUGIN Headquarter Tower]





[Television Confernce System]

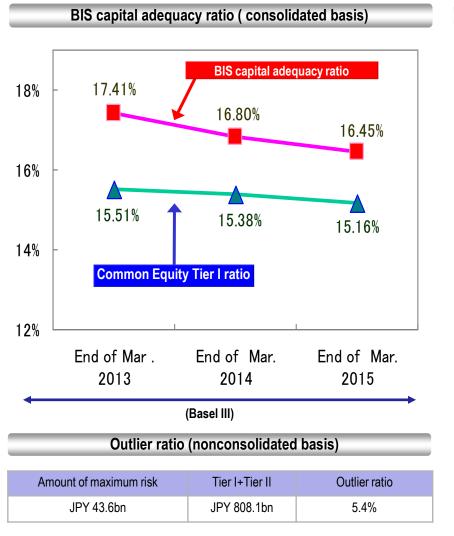
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Capital adequacy ratio

• The Basel III capital adequacy ratio at the end of Mar. 2015 was 16.45%.

Common Equity Tier I ratio: 15.16%

(From the end of Mar. 2013, we adopted to Basel III criteria for the calculation of capital adequacy ratio)



[B	asel III]	(JPY bn)	End-Mar. '14	End-Mar. '15	Change from end-Mar. '14
Сар	pital*		782.8	854.4	+71.6
	Common Equity Tier I		716.8	787.3	+70.5
	Other Tier I		0.7	1.9	+1.2
	Tier II		65.3	65.2	-0.1
Risl	k-adjusted assets		4,659.2	5,192.0	+532.8

4,884.5

11.3

296.2

+535.7

-1.4

-1.5

4.348.8

12.7

297.7

Changes in capital and risk-adjusted assets

[Other index related to the Basel III]

Amount corresponding to operational risk

(End-Mar. 2015 basis)

Total credit-risk adjusted assets

Amount corresponding to market risk

Liquidity coverage ratio: 122.9% (Regulatory level 60% and over)

- Leverage ratio: 6.89% (ditto 3% in trial period)

(End-Sep. 2014 basis trial calculation)

Net stable funding ratio: 125.2% (Regulatory level 100% and over)

^{*}Capital does not include preferred shares, subordinated debts, etc.

Shareholder return

- Target of shareholder return ratio in 12th Medium-term Business Plan: 50% or more in medium term
- •Plan to pay a year-end dividend of JPY 8.00 per share for FY2014 and annual dividend of JPY 20.00 per share for FY2015
- •FY2014 ROE (Consolidated Net income basis) : 5.74%, average ROE in 5years : 5.89%

Dividend trends

	FY2011	FY2012	FY2013	FY2014	FY2015E
Annual dividend per share	JPY 13.50	*JPY 15.00	JPY 15.50	JPY 16.00	JPY 20.00
	(6.5)	(8.0)	(7.5)	(8.0)	(10.00)

*Include 70th anniversary dividend

(Interim dividend)

Profit distribution to shareholders

(JPY bn,%)

FY2011	FY2012	FY2013	FY2014
8.9	9.7	9.7	9.9
14.6 (20)	8.2 (10)	22.7 (20)	11.3 (10)
23.5	18.0	32.4	21.2
34.7	40.9	42.8	42.6
25.54	23.78	22.78	23.24
67.60	43.93	75.73	49.82
	8.9 14.6 (20) 23.5 34.7 25.54	8.9 9.7 14.6 8.2 (20) (10) 23.5 18.0 34.7 40.9 25.54 23.78	8.9 9.7 9.7 14.6 8.2 22.7 (20) (10) (20) 23.5 18.0 32.4 34.7 40.9 42.8 25.54 23.78 22.78

FY '05 – '14 (10years)
Accumulated total 90.6
Accumulated total 88.4
Accumulated total 179.0
Accumulated total 344.0
Average 26.32
Average 52.01

Average in 5years

5.23% 7.43% 5.78% 5.74% ROE (Consolidated: Net income basis)

5.89%



Progress of the 12th Medium-term Business Plan

Challenge on the new business field in 12th Medium-term business plan (Process) **Existing** New New **Domain expansion** Distinct way [Segment] Existing with thinking outside the Cultivation in core domains boxes New **Domain expansion** ...New business Field

Advance market-oriented indirect finance erest & Fee income etc.: JPY 4,3

Interest & Fee income etc.: JPY 4,300mil
Tokyo Office
Banking Division III

(Corporate banking)

Structured Finance

- Promote loans for asset building Loans provided: JPY44,300mil
 - Tokyo Office Banking Division IV
 - (Retail banking)

Wealth management business

- Advance relationship banking
- Increase in number of loyal customers
- Expansion of housing-related loans
- Solution-offering for asset management
- Consultation for descent-related issues

Untapped Segment

New scheme & products

Provide funds for business turn-around 318cases/JPY9,500mil

Consumer finance

Improve non-face-to-face
Channel

Expand sales of unsecured loans Increase in unsecured loan balance JPY10,700 mil

Projected performance in FY2015

Projected performance in FY2015

Nonconsolidated (JPY bn)	FY2014	FY2015E	Change from
(6. 1)			FYŽ014
Ordinary revenue	175.4	180.0	+4.6
Gross operating profit	144.5	147.1	+2.6
Expenses (-)	81.5	81.1	-0.4
Net operating profit	63.0	66.0	+3.0
Ordinary profit	67.1	68.0	+0.9
Net income	42.6	44.0	+1.4
(JPY bn	FY2014	FY2015E	Change from FY2014
Credit-related costs (-)	0.4	1.2	+0.8
NPL disposal (-)	0.5	1.2	+0.7
Gain on reversals from loan loss reserves	0.1	0.0	-0.1
Provision for general allowance for loan losses (-)	-4.2	-2.0	+2.2
Provision for specific allowance for loan losses (-)	4.1	2.0	-2.1
Consolidated (JPY bn)	FY2014	FY2015E	Change from FY2014
Ordinary revenue	211.6	217.0	+5.4
Ordinary profit	75.1	77.0	+1.9
Net income	49.9	50.0	+0.1



Overview of the 12th Medium-term Business Plan

The 12th Medium-term Business Plan (12th MBP)

Name of the plan

 Γ TOBIRA \sim Open a Gate for the Next \rfloor

Group vision

[Shizugin] that ventures on the new possibilities

Basic strategies

Top line Growth

- Refine region-based relationship banking
- Challenge on the new business fields and profitable opportunities

Operational system

• Build the flexible and robust operating structure

Branding

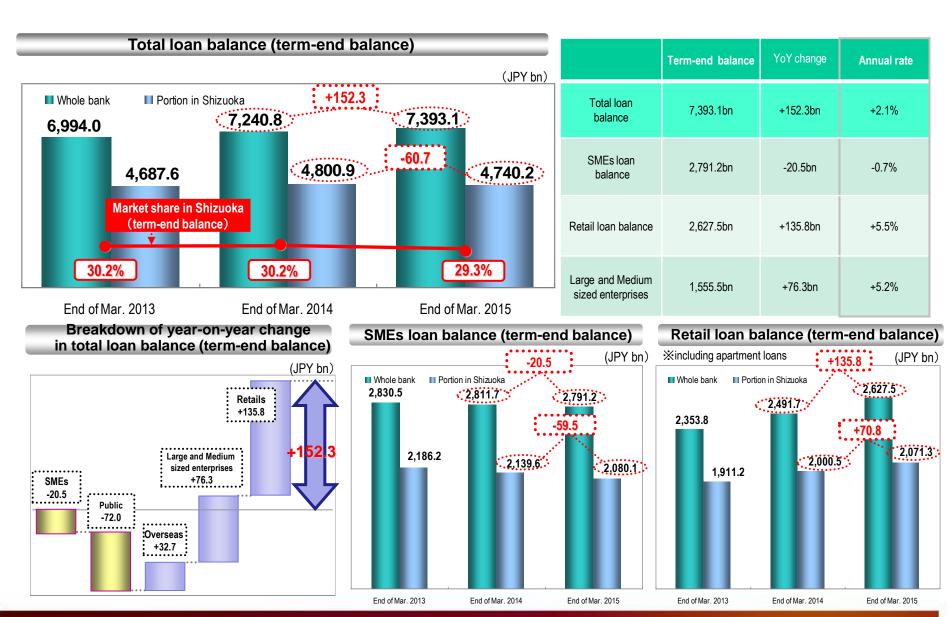
Add more value to 「Shizugin」 brand

Target figures (consolidated)

	12 th Medium-term Business Plan		
	FY2014	FY2016 plan	
Ordinary profit	75.1	80.0 or more	
Net income	49.9	50.0 or more	
Common Equity Tier I ROE	6.34%	6% level	
Consolidated ROE	5.74%	-	
OHR	55.7%	Around 55%	
Common Equity Tier I ratio	15.16%	Around 14%	
Shareholder return	49.82%	50% or more in medium term	

Loans (term-end balance)

•Total loan balance (term-end balance) of FY2014: JPY 7,393.1bn, up JPY 152.3bn (+2.1%) YoY



Loans - Loans by industries

- Business loans to each industry such as real estate, construction, leasing, money lending and investment account for less than 9% of loan balance for all industries respectively. There is no concentrated exposure to any of these specific industries
- Expected Loss (EL) for all industries: JPY 4.1bn (JPY 0.8bn for real estate and JPY 0.3bn for construction)
- Unexpected Loss (UL) for all industries: JPY 42.9bn

Contemporary status of business loans to particular industries

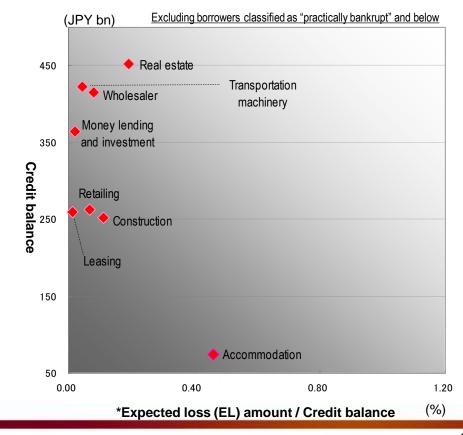
[Credit balance (as of the end of Mar. 2015)]

(JPY bn, %)

	Balance	Composition ratio	YoY change
All industries	5,036.8	100.0	-2.3
Real estate	452.8	9.0	+24.0
Wholesaler *	415.3	8.2	-12.2
Money lending and investment	365.0	7.2	+11.0
Transportation machinery	422.6	8.4	+45.1
Construction	251.9	5.0	-14.7
Retailer	262.6	5.2	-7.9
Leasing	259.6	5.2	+18.7
Accommodation	74.0	1.5	-1.9

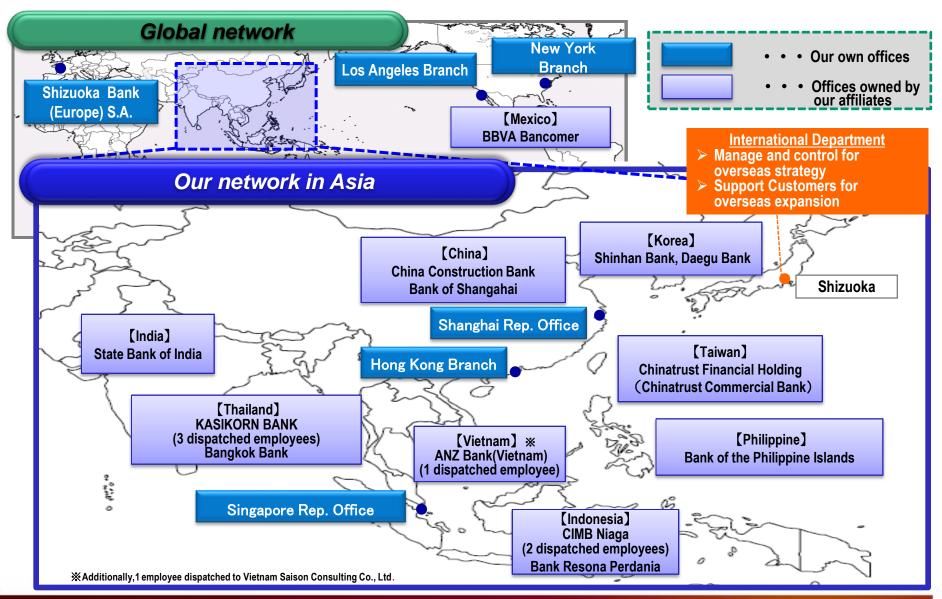
excluding a general trading companies

[Credit balance vs. expected loss rate*]



Initiatives for Corporate Banking -Global network

- Global network (3branches/2rep.offices/1subsidary) and 12 partner banks in 8 countries/region in Asia
- •Made a new business alliance with BBVA Bancomer in Mexico Nov. 2014



Improvement of productivity - BPR

- •An ongoing BPR program increased front-office staff without boosting the overall headcount → make it possible to achieve sustainable top-line growth
 - <10th Medium-term Business Plan> FY2008-FY2010

Increased efficiency through IT investment and the expansion of centralized processing

- Back-office workload at sales branches reduced by 60%
- · Repositioned back-office staff in sales positions

Top-line growth

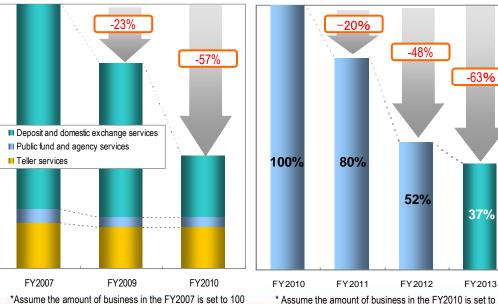
Workload reduction of branches

<11th Medium-term Business Plan> FY2011-FY2013

Extend productivity improvements to the front office workload

- Reduce workload for consumer loan sales staff by 63%
 - Further boost top-line growth

Reduced processing time for workload of consumer loan



<12th Medium-term Business Plan> FY2014-FY2016

Started the operation of new SHIZUGIN Headquarter Tower (since Jan. 2015)

- Television conference system
- Free-address
- Paper-less

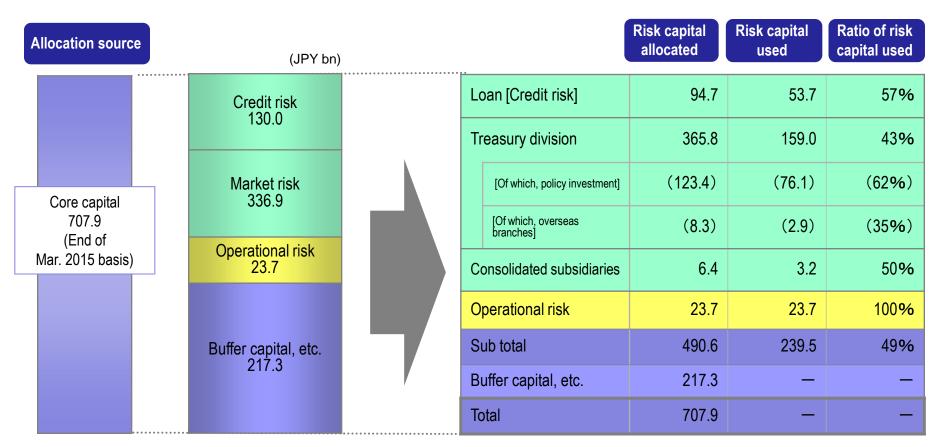
Establish new work-style

Number of personnel

		End-Mar. 2008	End-Mar. 2013	End-Mar. 2014	End-Mar. 2015	Change from end- Mar. 2008
F	ront-office	2,411	3,070	3,128	3,027	+616
	Of which, bank employees	1,794	2,261	2,262	2,235	+441
E	Back-office/assisting	1,693	942	925	958	-735
	Of which, bank employees	548	44	35	32	-516
5	Shizuoka Bank	5,164	4,901	4,942	4,915	-249
	Of which, bank employees	2,851	2,860	2,851	2,830	-21

Allocation of risk capital

- Allocation of risk capital for the 2H FY2014 amounted to JPY 707.9bn, of which JPY 130.0bn was allocated to credit risk, JPY 336.9bn to market risk, JPY 23.7bn to operational risk, and JPY 217.3bn to buffer capital, etc
- JPY 53.7bn for loans [credit risk] and JPY 159.0bn for the Treasury division was used for the 2H FY2014



- Core capital=common equity Tire I (Basel III standard), excluding other marketable securities valuation difference
- Risk capital amount=<Market risk>

<Credit risk>

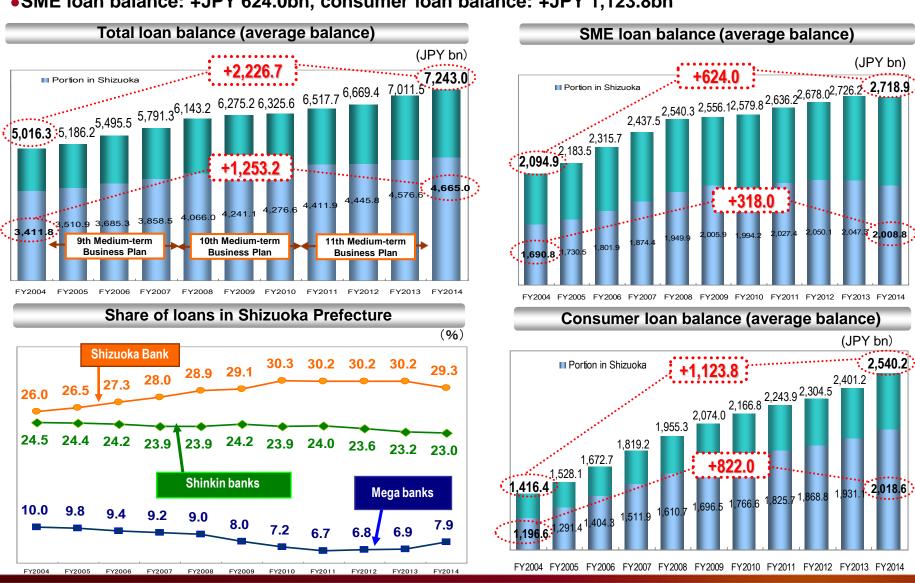
- (1) UL (loan balance includes bad debt written off, CVAs)
- (2) Basel III capital requirement amount (designated loan claims, securitization transactions, and investment funds)
- <Operational risk> Amount equivalent to operational risk

| VaR

• Buffer capital is kept aside for emergencies such as the anticipated Great Earthquake and other unquantifiable risks.

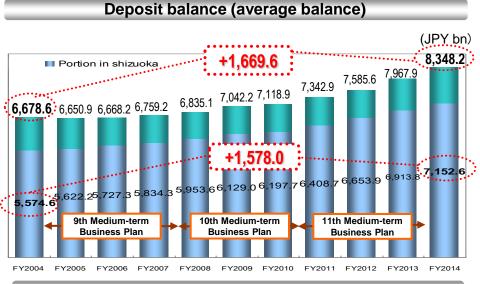
Loans

- Total loan balance (average) increased by JPY 2,226.7bn from FY2004, of which JPY 1,253.2bn in Shizuoka Pref.
- •SME loan balance: +JPY 624.0bn, consumer loan balance: +JPY 1,123.8bn

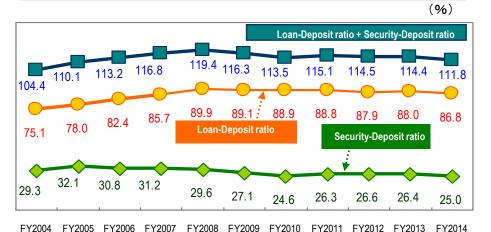


Deposits

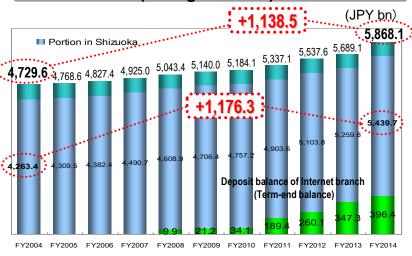
- Total deposit balance (average) increased by JPY 1,669.6bn from FY2004, of which JPY 1,578.0bn in Shizuoka Pref.
- Has kept high Loan-Deposit ratio, 86.8%, while increasing both loan and deposit



Loan-Deposit ratio / Security-Deposit ratio (excluding NCD)



Retail deposit balance in domestic branches (average balance)



External ratings

 Has received higher credit ratings from two overseas agencies, Moody's and Standard & Poor's, and one Japanese agency, R&I

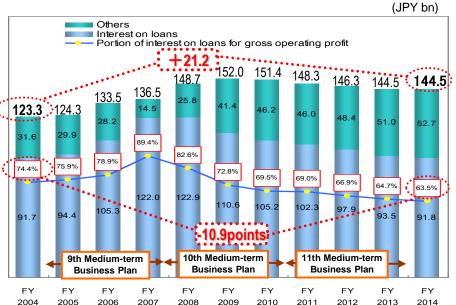
	Long- term Ratings	Short- term Ratings	Financial Strength
Moody's	A 1	P-1	-
Standard & Poor's	A+	A-1	a+ *
R & I	AA	-	-

^{*} Stand-Alone credit Profile

Profit levels and improvement of productivity

- Gross operating profit stably increased totally over JPY 20bn for 10 years
- Productivity improvement led by IT investment and BPR has contributed to strict cost control and stable surplus in net income





Improvement of productivity

<9th Medium-term Business Plan>

- Launch of active IT investment and centralized processing BPR
- · Introduced new terminals at sales branches
- · Upgraded loan support system
- · Centralized processing for loan back-office workload
- (Centralized storage of loan bookkeeping and debt documents)

<10th Medium-term Business Plan>

- Increased efficiency through IT investment and the expansion of centralized processing
- · Back-office workload reduced at sales branches by 60%
- · Repositioned back-office staff in sales positions

<11th Medium-term Business Plan>

- Extended productivity improvements to the front office workload
- Reduce workload for consumer loan sales staff by 60%

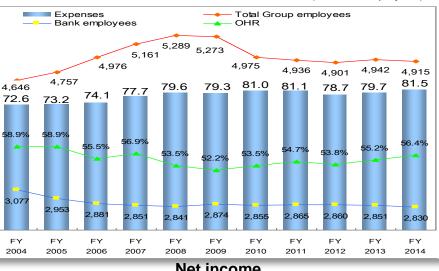
<12th Medium-term Business Plan>

~Started the operation of new SHIZUGIN Headquarter Tower (since Jan. 2015)

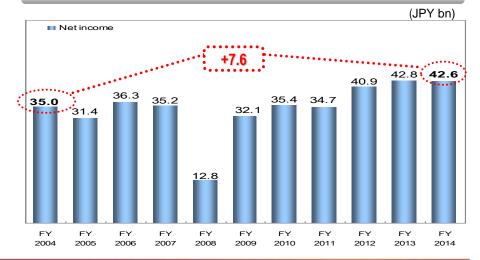
· Established new work-style (Free-Address, Paper-less)

Expenses and number of personnel





Net income



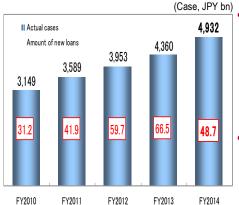
Region-based Relationship Banking

• Have further developed the relationship with customers by providing three pillars of solutions, that are, business matching services, support for business restructuring and turn-around, and "Shizuginship"

Business matching services

 Supporting our customers to expand their business by creating new sales opportunities

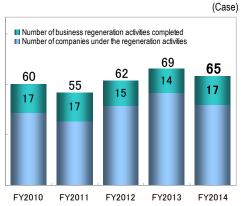
[Trend in case]



- Have regularly held Shizugin @gricom (agricom), a business networking event to link companies in the agricultural, forestry and fisheries sector and the food processing sector with buyers since February 2006.
- Have held 11th Shizugin @gricom (agricom) in July 2014
 - ⇒Closed 17 deals on the day

Support for business restructuring and turn-around

 Reviewing of terms of repayment and utilizing external agencies and business regeneration fund to support business restructuring and turnaround



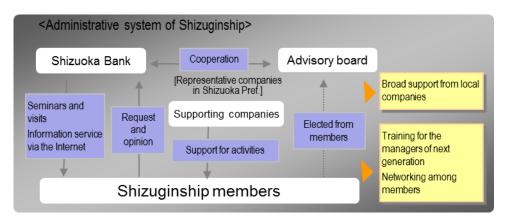
 From 2005, completed roughly 170 case of business restructuring



Maintained local economy by upholding about 14,000 employments

"Shizuginship" – training club for the next generation managers

- A membership-based service aimed at developing local businesses and the Shizuoka Prefecture economy by improving the management skills of young managers earmarked as future business leaders
- Launched in April 2007, Shizuginship provides learning and networking opportunities to members
- Support Companies, consisting of leading companies in Shizuoka provide opportunities of site visits and dispatch lecturers to support
- Shizuginship has been managed in harmony with regional society



[No. of member: (As of the end of March 2015)]

• 832 companies, 1,250 members

•No. of participant for seminars and visits of FY2014: 1,580

[Activity achievement in FY2014]

Content	Activity achievement
Divisional Forum (Central / Eastern / Western area)	4 Forums
Lectures by top executive and specialists	10 lectures
Seminar	Total 39courses
executive program middle management program basic program	6 course 31 courses 2 course

Shareholder return- Share buybacks, Trends in EPS/BPS

•We have regularly bought back shares since FY1997, with a total of 191 million shares repurchased over the same period (supporting steady increases in EPS and BPS)

Historical share buybacks

	Shares bought back (thousand shares)	Repurchase amount of shares (JPY mil)	Number of shares cancelled (thousand shares)	Cancellation amount (JPY mil)	Shareholder return ratio (%)	EPS(JPY)	BPS(JPY)
FY1997	7,226	9,997	7,226	9,997	90.3	20.39	587.56
FY1998	6,633	9,142	6,633	9,142	86.7	20.12	627.64
FY1999	8,357	9,143	8,357	9,143	51.4	34.14	650.95
FY2000	24,954	23,281	24,954	23,281	152.0	23.73	792.16
FY2001	8,234	8,267	8,234	8,267	165.4	10.26	742.73
FY2002	29,928	23,107	_	_	229.4	16.56	721.33
FY2003	10,712	8,566	30,000	23,381	50.8	37.20	831.76
FY2004	_	_	_	_	17.1	49.41	875.93
FY2005	_	_	_	_	22.5	44.24	1,019.15
FY2006	_	_	_	_	25.3	51.20	1,077.85
FY2007	10,000	12,621	10,000	10,130	61.8	49.89	997.20
FY2008	_	_	_	_	70.8	18.34	903.32
FY2009	5,000	3,996	5,000	4,638	40.6	46.01	998.21
FY2010	20,000	14,980	20,000	15,957	67.2	51.75	1,016.34
FY2011	20,000	14,575	_	_	67.6	52.44	1,097.55
FY2012	10,000	8,239	20,000	14,953	43.9	62.79	1,204.31
FY2013	20,000	22,642	_	_	75.7	67.84	1,257.63
FY2014	10,000	11,315	_	_	49.8	68.46	1,440.68
Total	191,044	179,874	140,404	128,891		_	_

Group companies

•The total ordinary revenue of 11 major consolidated subsidiaries was JPY 51.1bn (+ JPY 1.2bn YoY) and the ordinary profit was JPY 7.9bn (+JPY 0.3bn YoY)

(JPY bn)

0	Ducinos	Ordinary		Ordinary		
Company name	Business	revenue	YoY change	Profit	YoY change	
Shizugin Management Consulting Co., Ltd.	Corporate and financial management advisory services	1.1	+0.1	0.1	+0.0	
Shizugin Lease Co., Ltd.	Leasing	24.3	+0.1	1.4	-0.1	
Shizuoka Computer Service Co., Ltd.	Computer system development and operation	5.1	+0.2	0.1	-0.0	
Shizugin Credit Guaranty Co., Ltd.	Guarantee of housing loans, etc.	2.3	+0.1	1.6	-0.1	
Shizugin DC Card Co., Ltd	Credit card and guarantee of consumer loans	1.8	-0.0	0.4	-0.0	
Shizuoka Capital Co., Ltd.	Public-offering assistance Support for corporate rehabilitation	0.4	-0.1	0.1	-0.1	
Shizugin TM Securities Co., Ltd.	Securities	8.9	+1.1	4.0	+0.6	
Shizuoka Bank (Europe) S.A.	Finance and securities-related services	0.5	-0.1	0.1	-0.0	
Shizugin General Service Co., Ltd.	Fee-based job placement service, general administration	0.9	-0.0	0.0	-0.0	
Shizugin Mortgage Service Co., Ltd.	Appraisal of real estate for loan collateral Operation center for loans	1.7	+0.1	0.0	+0.0	
Shizugin Business Create Co., Ltd.	Operation center for remittance and bill collection	4.0	-0.2	0.0	+0.0	
Total(11 companies)		51.1	+1.2	7.9	+0.3	
Shizugin Saison Card Co., Ltd.*	Credit card and guarantee of consumer loans	1.9	+0.3	0.1	+0.0	

^{*}A company to which the equity method of accounting is applied. Operations commenced in April 2007.

Shizugin TM Securities Co., Ltd.

- Growth in top line of Shizugin TM Securities Co., Ltd (securities subsidiary) contributed highly to group business performance
- Customer asset: JPY 652.5bn, increased by 333.4bn from the end of Mar. 2009 after Lehman Shock

[Overview of Shizugin TM Secrities, Co,. Ltd.]

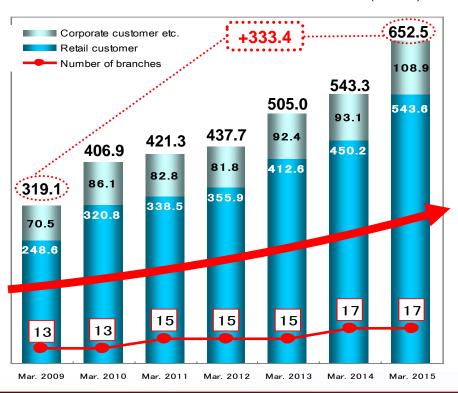
Establishment : December 2000

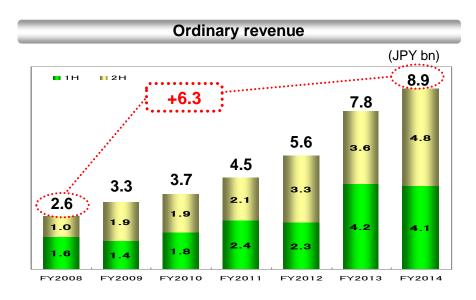
Capital Stock : JPY 3.0bn

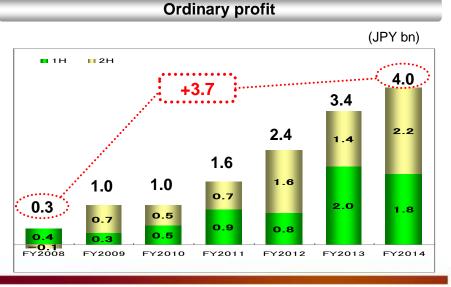
Number of Branches: 17 (End of Mar. 2015)

Customer asset (year-end balance) and number of branches

(JPY bn)







Economic scale of Shizuoka Prefecture

- Accounts for 3% share of all-Japan. Ranks 10th in the scale of economy among prefectures
- Has greater GDP than total GDP of 4 prefectures in Shikoku or 3 prefectures in Hokuriku
- •Compared to countries, its GDP is ranked next to the Philippine, Pakistan, and Algeria

Shizuoka Prefecture indices

	Sha	are of all-Japa	an National ranking
●Population	3.71 m	2.9%	10th of 47 (2014)
•No. of households	1.52 m	2.7%	10th of 47 (2014)
Nominal prefectural GDP	JPY 15.6 tn	3.1%	10th of 47 (FY2011)
Per-capita income	JPY 3.162 m	-	2nd of 47 (FY2011)
No. of business establishments	180 K	3.2%	10th of 47 (2012)
Amount of shipments of manufactured goods, etc.*	JPY 15.3 tn	5.4%	3rd of 47 (2013)
Agricultural output	JPY 213.8 bn	2.5%	16th of 47 (2013)
•Fishery production volume	200 k tons	5.3%	4th of 47 (2014)
●No. of industrial locations*	119	4.8%	4th of 47 (2014)
■No. of new housing starts	26 k	2.8%	11th of 47 (2014)

^{*} Based on flash reports

Shizuoka Prefecture economic scale

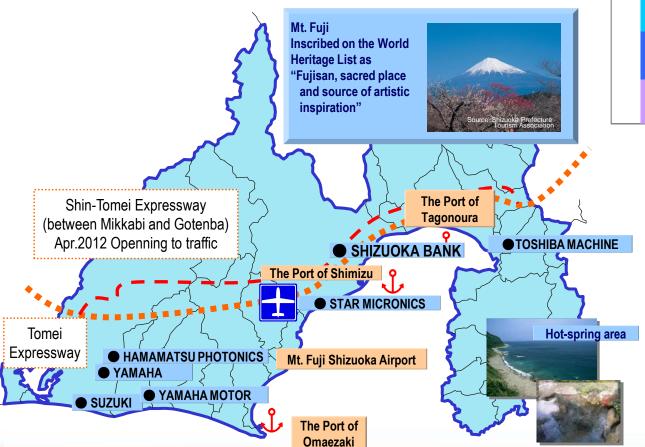
	Prefectural GDP (2011, Nominal)				
Rank	Prefecture/Region	(US\$ billions)			
9	Fukuoka Prefecture	227.0			
10	Shizuoka Prefecture	196.9			
11	Ibaraki Prefecture	145.0			
-	4 prefectures of Shikoku	175.3			
-	3 prefectures of Hokuriku	150.4			
GI	OP comparison with cou	untries (2011)			
Rank	Country (Region)	(US\$ billions)			
47	Philippine	224.1			
48	Pakistan	213.6			
49	Algeria 1				
-	Shizuoka Prefecture	196.9			
50	Kazakhstan	188.1			
51	Romania	186.1			

*Sources: Economic and Social Research Institute (ESRI)

Cabinet Office , Government of Japan

Economy in Shizuoka Prefecture and current state

- Positioned as distribution hub between Tokyo and Osaka/Kyoto
- •Represents leading manufacturing prefecture in Japan
- Owns a lot of export-driven companies related to handling machinery of transportation and music instrument and so forth
- •Has many of representative tourist locations coming from its rich natural environments



Percentage distribution of Shizuoka Prefecture GDP by industry



All-Japan Shizuoka Pref.
Source: Cabinet Office, Government of Japan, FY2011

No. of listed companies with HQs in Shizuoka Prefecture

Listing	No. of companies
TSE 1st section	22
TSE 2 nd section	12
Mothers	1
Jasdaq	18
Total	53

*As of end Nov. 2014, companies listed on more than one exchange were counted as TSE-listed

This document includes statements concerning future business results.

These statements do not guarantee future business results, but contain risks and uncertainties. Please note that future business results may differ from targets for reasons such as changes in the business environment.

